Dynamic Programming Operations Research

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# Multi-Stage Decision Making under Uncertainty

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Why Is Dynamic Programming Any Good?

#### 4 Examples

- The Knapsack Problem
- The Monty Hall Problem
- Pricing Financial Securities

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# Setting

- Dynamical system with  $H < \infty$  discrete time stages
  - Extensions exist for infinite horizon ( $H = \infty$ )
  - Extensions exist for continuous time
- **Controlled** system, denote *u*<sub>t</sub> as *continuous* decision at stage *t*
- Stochastic system, denote ξ<sub>t</sub> as *discrete* random vector at stage t
  - Extensions exist for continuous uncertainty
- Denote x<sub>t</sub> as continuous state of the system at the end of stage t
  - State encodes everything we need to know, except ξ<sub>t</sub> and u<sub>t</sub>, for describing the evolution of the system
- Transition equation:

$$x_{t+1} = f_t(x_t, u_t, \xi_t)$$

- Markovian uncertainty: we can define probability distribution P[·|x<sub>t</sub>, u<sub>t</sub>] for ξ<sub>t</sub>, independently of ξ<sub>t-1</sub>, ξ<sub>t-2</sub>,..., ξ<sub>0</sub>
- Denote A<sub>t</sub>(x<sub>t</sub>) as set of finite actions at stage t
- Costs are *additive*, denote c<sub>t</sub>(x<sub>t</sub>, u<sub>t</sub>, ξ<sub>t</sub>) as cost per time stage
- Usually (but not always), we will assume that x<sub>t</sub>, ξ<sub>t</sub>, and u<sub>t</sub> live in ℝ<sup>n</sup>

# **Block Diagram Representation**



- The flow of information is consistent (everything depends on information that is already revealed)
- The process is repeated identically over stages

In a given time stage,

- observe state  $x_t$
- decide ut after observing xt
- Sample  $\xi_t$  from a distribution that depends on  $x_t$ ,  $u_t$
- (4) Incur cost  $c_t(x_t, u_t, \xi_t)$
- Solution Move to new state  $x_{t+1}$

This is **not** your 'usual' optimization

- In 'usual' optimization we are looking for an optimal vector
   x\*
- In multi-stage optimization under uncertainty we are looking for a sequence of functions μ<sub>t</sub>(x<sub>t</sub>)
- The functions µ<sub>t</sub>(x<sub>t</sub>) are called a **policy**, they tell us what to do if we observe x<sub>t</sub> in stage t

Recall costs are additive

- For t = 0, ..., H 1, we incur cost  $c_t(x_t, u_t, \xi_t)$
- Assume final-period cost only depends on x<sub>H</sub>, i.e. c<sub>H</sub>(x<sub>H</sub>)
- Key observation: given a policy μ<sub>t</sub>(x<sub>t</sub>), we can define a distribution for the sequence (x<sub>t</sub>, ξ<sub>t</sub>), t = 0,..., H
- Given a distribution for the sequence (*x<sub>t</sub>*, ξ<sub>t</sub>), *t* = 0,..., *H*, we can define expected cost

$$\mathbb{E}[\sum_{t=0}^{H-1} c_t(x_t, \mu_t(x_t), \xi_t) + c_H(x_H)]$$

# We are looking for the **optimal policy**: the *policy* which minimizes *expected* cost

$$(MP): \min_{\mu_t} \mathbb{E}[\sum_{t=0}^{H-1} c_t(x_t, \mu_t(x_t), \xi_t) + c_H(x_H)] \\ \mu_t(x_t) \in A_t(x_t) \\ x_{t+1} = f_t(x_t, \mu_t(x_t), \xi_t)$$

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# **Recalling Hydrothermal Scheduling**



- Too much water in dams leads to water spillage and unnecessary thermal generation costs
- Too little water in dams leads to load curtailment

# Hydrothermal Scheduling Problem Statement

- Time-varying electricity demand D<sub>t</sub>
- Three options
  - Hydro units: produce q<sub>t</sub> at zero cost
  - Thermal units: produce *p*<sub>t</sub> at marginal cost *C*
  - Load shedding: cut supply by It at marginal cost V
- Rainfall uncertainty: independent identical normal distribution with mean  $\mu$  and standard deviation  $\sigma$
- Hydro reservoir can store up to E units of energy
- Thermal generators can produce up to *P* units of power per period

# Hydrothermal Scheduling Model Description

- Continuous action vector:  $u_t = (p_t, q_t, l_t) \in \mathbb{R}^3$
- Continuous state vector x<sub>t</sub> ∈ ℝ: level of reservoir at the beginning of stage t
- Feasible action set:

• *Continuous* random disturbance  $\xi_t \in \mathbb{R}$ : rainfall

# Hydrothermal Scheduling Model Description (II)

• Transition probability function:

$$\mathbb{P}[\xi_t \leq R] = \Phi(\frac{R-\mu}{\sigma}),$$

where Φ(·) is the cdf of a standard normal random variable
System transition function:

$$x_{t+1} = f_t(x_t, u_t, \xi_t) = \min(E, x_t + \xi_t - q_t)$$

Cost function:

$$c_t(x_t, u_t, \xi_t) = C \cdot p_t + V \cdot I_t$$

Same problem as before, except rainfall  $r_t$  follows an autoregressive (AR) process:

$$\mathbf{r}_t = \mathbf{c} + \phi \cdot \mathbf{r}_{t-1} + \mathbf{w}_t$$

- c and  $\phi$  are fixed parameters
- *w<sub>t</sub>*: independent identical distribution according to a normal distribution with mean μ and standard deviation σ

# Hydrothermal Scheduling with AR Rainfall: Model Formulation

- Redefine random disturbance as  $\xi_t = w_t \in \mathbb{R}$
- State of the system:  $x_t = (e_t, r_t)^T \in \mathbb{R}^2$ 
  - *e<sub>t</sub>*: level of energy stored in the reservoir
  - r<sub>t</sub>: rainfall
- System dynamic function:

$$x_{t+1} = (e_{t+1}, r_{t+1})^T = f_t(x_t, u_t, \xi_t) = \begin{bmatrix} \min(E, x_t + \xi_t - q_t) \\ c + \phi \cdot r_t + \xi_t \end{bmatrix}$$

# **Capacity Expansion Problem**

- Continuous action vector  $u_t = (z_t, y_t) \in \mathbb{R}^{nm+n-1}$ 
  - Amount of capacity constructed:  $z_{it} = (z_{1t}, \dots, z_{n-1,t}) \in \mathbb{R}^{n-1}$
  - Amount of power that from technology *i* to block *j*:  $y_t = (y_{11t}, \dots, y_{1mt}, \dots, y_{n1t}, \dots, y_{nmt}) \in \mathbb{R}^{nm}$
- Continuous state vector: capacity that has been constructed so far for each technology,
   x<sub>t</sub> = v<sub>t</sub> = (v<sub>1t</sub>,..., v<sub>n-1,t</sub>) ∈ ℝ<sup>n-1</sup>.
- Discrete uncertain demand D<sub>t</sub> = (D<sub>1t</sub>,...D<sub>mt</sub>) ∈ ℝ<sup>m</sup> with distribution ℙ[·], independent of x<sub>t</sub> and u<sub>t</sub>

# Capacity Expansion Problem (II)

• Feasible action set:

$$\begin{aligned} &A_t(x_t) = \{(z_t, y_t) :\\ &\sum_{j=1}^m y_{ijt} \le x_{it}, i = 1, \dots, n-1, \\ &\sum_{i=1}^n y_{ijt} = D_j, j = 1, \dots, m\\ &y_t \ge 0, z_t \ge 0 \} \end{aligned}$$

• System transition function:

$$x_{i,t+1} = x_{it} + z_{it}, i = 1, \dots, n-1$$

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$$c_t(x_t, u_t, \xi_t) = \sum_{i=1}^{n-1} I_i \cdot z_{it} + \sum_{i=1}^n \sum_{j=1}^m C_i \cdot T_j \cdot y_{ijt},$$

#### where

- *I<sub>i</sub>*: investment cost of technology *i*
- C<sub>i</sub>: marginal cost of technology i
- T<sub>j</sub>: (deterministic) duration of block j
- Note: capacity built in period t cannot be used for satisfying the demand of period t

- Machine produces P units of output when on
- Cost of *C* is paid for every period that the machine is on
- Machine output earns time-varying price λ<sub>t</sub>
- Machine needs to stay on for at least 3 hours once started up

# Machine Scheduling: Model Description

- Action set:  $\mathbb{B} = \{ Stay, Change \}$
- State: number of hours that have elapsed since the machine was last turned on, belongs to set
   Z = {0, 1, 2, ...} 0 belongs to 'Off'
- Feasible action set:

$$egin{aligned} &A_t(0) = \{ ext{Stay}, ext{Change}\}, \ &A_t(x_t) = \{ ext{Stay}\}, x_t = 1, 2 \ &A_t(x_t) = \{ ext{Stay}, ext{Change}\}, x_t \geq 3 \end{aligned}$$

# Machine Scheduling: Model Description (II)

• System transition function:

$$egin{aligned} x_{t+1} &= f_t(0, \mathrm{Stay}) = 0 \ x_{t+1} &= f_t(x_t, \mathrm{Stay}) = x_t + 1, x_t \geq 1 \ x_{t+1} &= f_t(0, \mathrm{Change}) = 1 \ x_{t+1} &= f_t(x_t, \mathrm{Change}) = 0, x_t \geq 1 \end{aligned}$$

• Cost function:

$$egin{aligned} & c_t(x_t, u_t) = (\mathcal{C} - \lambda_t \cdot \mathcal{P}), x_t \geq 1 \ & c_t(0, u_t) = 0 \end{aligned}$$

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- Solving (MP) means solving for a policy / mapping μ<sub>t</sub>, not a vector u<sub>t</sub>
- Value function V<sub>t</sub>(x<sub>t</sub>): least expected cost if optimal decisions would be made from stage t onwards given state x<sub>t</sub>

# The Dynamic Programming Algorithm

Dynamic programming algorithm:

• Starting from t = H, for all  $x_t \in A_t(x_t)$ , compute

$$V_H(x_H)=c_H(x_H).$$

• Moving backwards in time, for all t = H - 1, ..., 0, for all  $x_t \in A_t(x_t)$ , compute

$$V_t(x_t) = \min_{u_t \in A_t(x_t)} \mathbb{E}_{\xi_t} [(c_t(x_t, u_t, \xi_t) + V_{t+1}(f_{t+1}(x_t, u_t, \xi_t))) | x_t, u_t]$$

where the expectation is over the distribution of  $\xi_t$  given  $u_t$  and  $x_t$ 

Intuition: an optimal policy over a horizon  $\{0, ..., H\}$  is optimal for  $\{t, ..., H\}$ 

Value functions  $V_t(x_t)$  allow decomposition of multi-period problem to single-stage optimization problems

#### Define Q functions:

$$Q_{t}(x_{t}, u_{t}) = \mathbb{E}_{\xi_{t}}[C_{t}(x_{t}, u_{t}, \xi_{t}) + V_{t+1}(f_{t}(x_{t}, u_{t}, \xi_{t}))|x_{t}, u_{t}]$$

Interpretation of  $Q_t(x_t, u_t)$ : cost of being in  $x_t$  given that action  $u_t$  has been selected

Value function as a function of *Q* function:

$$V_t(x_t) = \min_{u_t \in A_t(x_t)} Q_t(x_t, u_t)$$

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Consider discretization of each component of  $x_t \in \mathbb{R}^m$ ,  $u_t \in \mathbb{R}^n$ ,  $\xi_t \in \mathbb{R}^p$  into *d* points

At stage t, computation of  $V_t(x_t)$  for all  $x_t$  requires

- for all d<sup>m</sup> possible values of x<sub>t</sub>
- compute expectation  $\Rightarrow$  summation over  $d^p$  values of  $\xi_t$
- minimization  $\Rightarrow$  comparison of  $d^n$  possible values of  $u_t$

Each stage of DP algorithm requires  $O(d^{m+n+p})$  operations  $\Rightarrow$  overall complexity of  $O(H \cdot d^{m+n+p})$ 

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#### Recall that central entity of DP algorithm is the value function

Main idea of DP efficiency: avoid unnecessary repetition of computation by storing future cost data in value functions

Goal: starting from city 0, find *minimum distance* tour that goes through all cities *exactly once* and returns to 0



 $c_{ij}$ : distance from city *i* to city *j* (indicated on arcs)

Tour	Distance		
01320	12		
02310	12		
01230	16		
03210	16		
02130	22		
03120	22		

Given H + 1 cities:

- must examine H! tours
- Computation of cost of each tour: H summations

Complexity of enumeration:  $O(H! \cdot H)$ 

Idea: interpret each city as one 'stage' in multi-stage decision

State: information necessary for deciding next move

- *R<sub>t</sub>*: set of cities that still need to be visited
- *i*: current city

Value function  $V_t(R_t, i)$ : most efficient way of visiting cities in  $R_t$  exactly once, starting from *i* and ending in 0

$$V_t(R_t, i) = \min_{j \in R_t} c_{ij} + V_{t+1}(R_t - \{j\}, j)$$

Note:  $V_t(R_t, i)$  is reused

# Complexity of Dynamic Programming for TSP

At stage t, computation of  $V_t$  for all i,  $R_t$  requires:

• for H different values of i

• for 
$$\begin{pmatrix} H \\ H-t \end{pmatrix}$$
 different values of  $R_t$ 

• one minimization over H - t values (size of  $R_t$ )

Total number of operations:

• For *V*<sub>0</sub>({1,...,*H*},0): *H* summations

• For 
$$1 \le t \le H$$
:  

$$\sum_{t=1}^{H} H \cdot \begin{pmatrix} H \\ H-t \end{pmatrix} \cdot (H-t+1) = O(H^2 \cdot 2^H)$$

Note: Complexity remains exponential, better than factorial

Where did the computational savings come from?

Value function	Evaluation
<i>V</i> <sub>3</sub> (Ø, 1)	1
$V_3(\emptyset, 2)$	5
$V_3(\emptyset,3)$	7
$V_2(\{2\},1) = c_{12} + V_3(\emptyset,2)$	11
$V_2(\{3\},1)$	11
V <sub>2</sub> ({1},2)	7
V <sub>2</sub> ({3},2)	9
V <sub>2</sub> ({1},3)	5
V <sub>2</sub> ({2},3)	7
$V_1(\{2,3\},1) = \min\{c_{12} + V_2(\{3\},2), c_{13} + V_2(\{2\},3)\}$	11
<i>V</i> <sub>1</sub> ({1,3},2)	7
<i>V</i> <sub>1</sub> ({1,2},3)	9
$V_0(\{1,2,3\},0) = \min_{x \in \{1,2,3\}} (c_{0x} + V_2(\{1,2,3\} - \{x\},x))$	12

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# The Knapsack Problem

Consider a back with space limit W and n items. Denote

- v<sub>i</sub>: benefit of item i
- *w<sub>i</sub>* > 0: volume of item *i*
- x<sub>i</sub>: indicator whether item i is chosen or not

$$p^{\star} = \max_{x} \sum_{i=1}^{n} v_{i} x_{i}$$
$$\sum_{i=1}^{n} w_{i} x_{i} \leq W$$
$$x_{i} \in \{0, 1\} \quad i = 1, \dots, n,$$

Suppose all data (W,  $w_i$ ,  $v_j$ ) is integer

Suppose that

- Summing two numbers: one unit of time
- Taking the minimum of two numbers: negligible

For every combination of items (there are  $2^n$ ):

- Computation of  $\sum_{i=1}^{n} w_i x_i$  requires n-1 summations
- Computation of  $\sum_{i=1}^{n} v_i x_i$  requires n-1 summations

Run time of complete enumeration:  $2^n \cdot (2n-2)$ 

#### Value function V(i, w):

- Domain:  $\{0, ..., n\} \times \{0, ..., W\}$
- Interpretation: *best* possible value for a knapsack with capacity *w* and to which items from the set {0,...,*i*} can be inserted
- Boundary values:
  - V(0, w) = 0 (interpretation: no items to include, therefore zero value)
  - V(i,0) = 0 (interpretation: no space in the knapsack, therefore zero value)

$$V(i, w) = \max\{V(i - 1, w - w_i) + v_i, V(i - 1, w)\}$$

- First argument of max operator: include item *i* in the knapsack
- Second argument of max operator: do not include item *i* in the knapsack

# Dynamic Programming Algorithm

for 
$$i = 1 : n$$
  
for  $w = 1 : W$   
 $V(i, w) = \max\{V(i - 1, w - -w_i) + v_i, V(i - 1, w)\};$   
end  
end

- Number of operations:  $2 \cdot n \cdot W$ 
  - Each evaluation of V(i, w) requires two time units
  - Repeat *n* · *W* times
- Value of knapsack:  $p^* = V(n, W)$

# Items Entering the Knapsack

K(i): 1 if item *i* is included, 0 otherwise  $w \leftarrow W$ ; for i = n : 1 do  $K(i) \leftarrow 0;$ if  $v_i + V(i - 1, w - w_i) \ge V(i - 1, w)$  then  $K(i) \leftarrow 1;$  $W \leftarrow W - W_i$ ; end if end for

The total run time:  $3 \cdot n$ 

#### Consider W = 7 and the following list of items

i	1	2	3	4
Vi	10	40	30	50
Wi	5	4	6	3

Entry (i, j) corresponds to V(i, j)

	0	1	2	3	4	5	6	7
0	0	0	0	0	0	0	0	0
1	0	0	0	0	0	10	10	10
2	0	0	0	0	40	40	40	40
3	0	0	0	0	40	40	40	40
4	0	0	0	50	50	50	50	90

# Example: Knapsack Problem - Items Entering

• For n = 4, we have

 $v_4 + V(3, 7 - w_4) = 50 + V(3, 4) = 50 + 40 \ge V(4, 7) = 90$  $\Rightarrow$  item 4 is included

• For 
$$n = 3$$
, we have  
 $v_3 + V(2, 3 - w_3) = 30 + V(2, -3) = -\infty < V(3, 4) \Rightarrow \text{item}$   
3 is included

- (Check that) item 2 is included
- (Check that) item 1 is not included

The following situation emerges in the TV show '*Let's Make a Deal*':

- A player is asked to pick a curtain
- The host opens up a curtain with a goat behind it
- The player can keep the curtain that she chose originally, or switch to the remaining curtain
- The player keeps the content behind the curtain that was selected in step (iii)

Should the player change curtains in step (iii), or not?

# Solution of the Monty Hall Problem

Assumption: when the host opens a curtain in step (ii), the host will choose curtains with equal likelihood if both of the curtains not chosen by the player hide a goat

Thinking about the decision tree:

- We need three stages
- Symmetry ⇒ we do not lose generality by assuming that the player picks curtain 1 in the first step
- Symmetry + <u>assumption</u> ⇒ equal probability of host opening curtain 2 or curtain 3
- Uncertainty in stage 1 is *not* the location of the sports car, this cannot be observed!
- Compute transition probabilities of second stage using Bayes' theorem

# Decision Tree of the Newsboy Problem



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# Probability of Winnning if We Stay

Bayes' theorem:

$$\begin{split} \mathbb{P}[\text{Car in C1}|\text{Host shows C2}] &= \\ \frac{\mathbb{P}[\text{Car in C1, Host shows C2}]}{\mathbb{P}[\text{Host shows C2}]} &= \\ \frac{\mathbb{P}[\text{Host shows C2}|\text{Car in C1}] \cdot \mathbb{P}[\text{Car in C1}]}{\mathbb{P}[\text{Host shows C2}]} &= \\ \frac{1/2 \cdot 1/3}{1/2} &= \frac{1}{3} \end{split}$$

Probability of winning if we stay = original probability of winning  $\Rightarrow$  we have not gained (or lost) anything by staying

Intuitive? Probably ...

# Probability of Winnning if We Switch

Bayes' theorem:

$$\begin{split} \mathbb{P}[\text{Car in C3}|\text{Host shows C2}] &= \\ \frac{\mathbb{P}[\text{Car in C3, Host shows C2}]}{\mathbb{P}[\text{Host shows C2}]} &= \\ \frac{\mathbb{P}[\text{Host shows C2}|\text{Car in C3}] \cdot \mathbb{P}[\text{Car in C3}]}{\mathbb{P}[\text{Host shows C2}]} &= \\ \frac{1 \cdot 1/3}{2/3} &= \frac{2}{3} \end{split}$$

Chances of winning double if we switch! Intuitive? Try this: the host <u>deliberately</u> leaves one door unrevealed Two wrong ways to think about the probability of winning if we switch

- Switching is like picking one of three doors  $\Rightarrow$  $\mathbb{P}[Car|Switch] = 1/3$
- Switching is like picking one of the two leftover doors  $\Rightarrow$   $\mathbb{P}[Win|Switch] = 1/2$

*American call option*: financial instrument that allows its owner to buy a certain financial asset at a *strike price* at <u>or before</u> a certain *expiration date* 

Call option at time *t* is worth  $max(S_t - k, 0)$ , where

- S<sub>t</sub>: price of financial asset at time t
- k: strike price of the option

Use DP in order to determine how much an option is worth at time t = 0

# Lattice Model of Stock Price $S_t$



Consider the following transition probabilities:

- upward: *q* = 0.5577
- downward: 1 q

# **Backward Solution**

Denote  $V_t(i)$  as the value of the option at stage *t*, and state *i*, where *i* corresponds to one of the nodes in the lattice

Consider strike price k = 60

Period 5 payoff:

$$V_5(1) = 82.75 - 60 = 22.75$$
  
 $V_5(2) = 73.72 - 60 = 13.72$   
 $V_5(3) = 65.68 - 60 = 5.68$   
 $V_5(4) = 0$   
 $V_5(5) = 0$   
 $V_5(6) = 0$ 

# Backward Solution (II)

Period 4 payoff:

$$V_4(1) = \max(78.11 - 60, \mathbb{E}[V_5(j)|i = 1]) = 18.7560$$
  

$$V_4(2) = \max(69.59 - 60, \mathbb{E}[V_5(j)|i = 2]) = 10.1639$$
  

$$V_4(3) = \max(62 - 60, \mathbb{E}[V_5(j)|i = 3]) = 3.1677$$
  

$$V_4(4) = 0$$
  

$$V_4(5) = 0$$

Period 3 payoff:

$$V_{3}(1) = \max(73.72 - 60, \mathbb{E}[V_{4}(j)|i = 1]) = 14.9557$$
$$V_{3}(2) = \max(65.68 - 60, \mathbb{E}[V_{4}(j)|i = 2]) = 7.0695$$
$$V_{3}(3) = \max(0, \mathbb{E}[V_{4}(j)|i = 3]) = 1.7666$$
$$V_{3}(4) = 0$$

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Period 2 payoff:

$$V_2(1) = \max(69.59 - 60, \mathbb{E}[V_3(j)|i = 1]) = 11.4676$$
$$V_2(2) = \max(62 - 60, \mathbb{E}[V_3(j)|i = 2]) = 4.7240$$
$$V_2(3) = 0.9852$$

Period 1 payoff:

$$V_1(1) = \max(65.68 - 60, \mathbb{E}[V_2(j)|i = 1]) = 8.4849$$
$$V_1(2) = \max(0, \mathbb{E}[V_2(j)|i = 2]) = 3.0703$$

Period 0 payoff:

$$V_0(1) = \max(62 - 60, \mathbb{E}[V_1(j)|i=1]) = 6.09$$

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Note that in the previous example the optimal policy was to hold on to the American call option

We will now prove that this was not a coincidence

Consider the following asset price model: given asset price  $S_t$  at stage t

- upward transition in t + 1 with probability q results in stock price u · St with u > 1
- downward transition in *t* + 1 with probability 1 − *q* results in stock price *d* · *S<sub>t</sub>* with *d* < 1</li>

Choose *q* so that expected value of asset does not change:

$$q=\frac{1-d}{u-d}$$

# Optimal Exercise Policy of American Call Option

We will show that it is optimal to *hold on* to American call option *until expiration* 



Using induction, it suffices to show that  $C_u \ge u \cdot S - k$  and  $C_d \ge d \cdot S - k$ , where

- C: value of call option at stage t
- $C_u/C_d$ : value of call option at stage t + 1
- $C_{uu}/C_{ud}/C_{dd}$ : value of call option at stage t + 2

# Optimal Exercise Policy of American Call Option

Value of waiting at top node of stage t + 1:

$$C_u = q \cdot C_{uu} + (1 - q) \cdot C_{ud}$$

$$\geq q \cdot \max(u^2 \cdot S - k, 0) + (1 - q) \cdot \max(u \cdot d \cdot S - k, 0)$$

$$\geq \max(q(u^2 \cdot S - k) + (1 - q) \cdot (u \cdot d \cdot S - k), 0)$$

$$= \max(u \cdot S - k, 0)$$

$$\geq u \cdot S - k$$

- First inequality: expected payoff in stage t + 2 at least as much as exercising the option in stage t + 2
- Second inequality: convexity of max(x, 0)

Same reasoning  $\Rightarrow C_d \ge d \cdot S - k$